

26 INTRODUCTION

27 Decision-making is defined as the process of determining the best alternative among all
28 possible choices but in practice, achieving an optimized result can be problematic as decision
29 makers are often confronted with various decision-making problems (Angelis and Lee, 1996).
30 Multicriteria decision-making (MCDM) is one of the most important branches of decision
31 theory and is used to identify the best solution from all possible solutions available (Huang et
32 al., 2015; Işıklar and Büyüközkan, 2007). Several methods have been developed to enable
33 improvements in MCDM, including: analytic hierarchy process (AHP) (Saaty, 1980);
34 superiority and inferiority ranking (SIR) technique (Xu, 2001); Simos' ranking method
35 (Marzouk et al., 2013); multi-attribute utility theory (MAUT) (Chan et al., 2001); elimination
36 and choice corresponding to reality (ELECTRE) (Roy, 1991); preference ranking
37 organization method for enrichment evaluations (PROMETHEE) (Brans et al., 1986); and
38 choosing by advantages (CBA) (Arroyo et al., 2014). These MCDM methods are frequently
39 used to facilitate the resolution of real-world decision-making problems.

40

41 Saaty's (1980) AHP represents a popular MCDM method that has attracted considerable
42 attention throughout industry (including construction) over the past two decades.
43 Construction decision-making problems in particular, have been characterized as being
44 complex, ill-defined and uncertain (Chan et al., 2009). Al-Harbi (2001) further suggests that
45 elements of construction-related decision-making problems are numerous and that the
46 interrelationships between these elements are complicated and often nonlinear. In addition,
47 judgement systems and human value are integral components of construction-related
48 decisions (Lifson and Shaifer, 1982). Consequently, the ability to make sound decisions is
49 increasingly important to the success of construction activities and operations. Jato-Espino et
50 al., (2014) argued that AHP provides a powerful means of making strategic and sound

51 construction decisions because it allows decision makers to utilize multiple criteria in
52 supporting the decision-making process.

53

54 Because of AHP's inherent ability to deal with various types of decisions, it has been widely
55 applied in construction management (CM) research over the past two decades (Nassar and
56 AbouRizk, 2014; Akadiri et al., 2013; Ruiz et al., 2012; Zou and Li, 2010; Chan et al., 2006).

57 However, there has been a notable dearth of comprehensive reviews of AHP applications
58 within the CM domain with Jato-Espino et al.'s (2014) study of 22 different MCDM methods
59 representing a rare exception. At present, no review has specifically focused on AHP
60 applications in CM. Therefore, this paper aims to fill this void and provide a deeper
61 understanding of the decision areas and decision problems that AHP could efficiently deal
62 with. Concomittant objectives seek to: summarize the existing literature related to AHP
63 applications in CM; identify the popular AHP application areas and problems; and provide
64 directions for future AHP application. To achieve these objectives, 77 relevant AHP-based
65 papers published in eight selected peer-reviewed CM journals from 2004 to 2014 were
66 identified through a systematic desktop search and reviewed. This paper provides a useful
67 benchmark reference for researchers and practitioners who are interested in the application of
68 AHP to analyze and model construction-related decisions. AHP decision support systems and
69 models developed for the construction industry are myriad and scattered throughout extant
70 literature. Researchers and practitioners may experience some difficulty locating these
71 systems and models hence, this paper will provide clear signposting to potentially useful
72 decision support systems and models, which in-turn may trigger greater usage in practice.

73

74 **A BRIEF DESCRIPTION OF THE AHP METHOD**

75 AHP was created by Saaty (1980) to deal with decision-making problems in complex and
76 multicriteria situations (c.f. Dyer and Forman, 1992; Saaty, 1990). Therefore, this research is
77 not concerned with explicating specific details about the method but rather the basic concepts
78 of it. AHP assists in making decisions that are characterized by numerous interrelated and
79 often competing factors, and establishes priorities amongst decision factors when set within
80 the context of the decision goal (Shapira and Goldenberg, 2005). An important aspect is that
81 decision factors are assessed with respect to their relative importance in order to allow trade-
82 offs between them.

83

84 The AHP consists of three steps: (1) *hierarchy formation* - the first level of the hierarchy
85 contains the decision goal, whereas the subsequent lower levels represent the progressive
86 breakdown of the decision criteria, sub-criteria and the alternatives for reaching the decision
87 goal.; (2) *pairwise comparisons* - decision makers (who are often domain experts) are asked
88 to complete pairwise comparisons of the elements at each level of the hierarchy, assuming the
89 elements are independent of each other. In this regard and considering the decision goal,
90 comparisons are made between the relative importance of every two criteria at the second
91 level of the hierarchy. Every two sub-criteria under the same criterion (at level two) are also
92 compared, and so on and so forth. These pairwise comparisons are based on a nine-point
93 scale, as shown in Table 1 (Saaty, 1980; Wind and Saaty, 1980; Dyer and Forman, 1992);
94 and (3) *verification of consistency* - expert judgments are necessary for determining the
95 relative importance of each criterion and any alternative to achieving the decision goal.
96 Because AHP allows subjective judgments by decision makers, consistency of the judgments
97 is not automatically guaranteed. Therefore, consistency verification is essential to ensuring
98 the optimized outcome. Saaty (2000) mentioned that to control the consistency of pairwise
99 comparisons, a computation of consistency ratio should be considered. At this stage, decision

100 makers are required to revise their initial judgments if the computed consistency ratio
101 exceeds the threshold of 0.1 (Saaty, 2000). After all of the necessary pairwise comparisons,
102 and revisions have been made, and the consistency ratio has also been found to be less than
103 0.1, the judgments can then be synthesized to prioritize the decision criteria together with
104 their corresponding sub-criteria.

105

106 **[Insert Table 1 about here]**

107

108 **RESEARCH METHODOLOGY**

109 This study was based upon the AHP literature published in eight selected CM journals from
110 2004 to 2014. These journals were: (1) *ASCE's Journal of Construction Engineering and*
111 *Management (JCEM)*; (2) *Automation in Construction (AIC)*; (3) *Construction Management*
112 *and Economics (CME)*; (4) *ASCE's Journal of Management in Engineering (JME)*; (5)
113 *International Journal of Project Management (IJPM)*; (6) *Engineering, Construction and*
114 *Architectural Management (ECAM)*; (7) *Building and Environment (BE)*; and (8) *Building*
115 *Research and Information (BRI)*. The first six journals were deemed to be high quality based
116 on Chau's (1997) ranking of CM journals, while the last two journal are widely regarded as
117 top-quality journals in CM (Chan et al., 2009). Major search engines such as ASCE Library,
118 Science Direct, Taylor and Francis and Emerald were used to search for the keyword
119 "*analytical hierarchy process*" in the advanced search section of the selected journals. An
120 initial search conducted was limited to papers published from 2004 to 2014 and resulted in
121 the identification of 194 research papers. However, not all of these papers used AHP as a
122 primary or secondary decision-making tool as some simply mentioned AHP in the literature
123 review and/ or recommended its application for future research. A review of each paper's
124 contents was then undertaken to filter out unrelated papers and post screening, 77 papers

125 were considered valid for further analysis. Table 2 shows the number of relevant papers
126 collected from each of the selected journals. It reveals that 25 of the papers were from JCEM,
127 13 were from AIC, 10 were from BE and nine were from CME, in total representing 74% of
128 the sample. The remaining papers were distributed across the other four journals. Ernest – are
129 we using numbers or numerical numbers here – some consistency issues I sense.

130

131

[Insert Table 2 about here]

132

133 The next sections offer an overview of the benefits of applying AHP to construction-related
134 decision-making problems, identifying the specific decision areas and decision problems to
135 which AHP could be applicable or useful. Moreover, a concise review of the literature (based
136 on the top six identified decision areas) is provided to demonstrate the versatility and worth
137 of AHP in diverse construction situations. Where applicable, the application cases reviewed
138 in a certain decision area are divided into stand-alone and integrated approaches - depending
139 upon whether the AHP was used in a particular case as a sole method or in combination with
140 other notable systems or methods. This approach will help to elucidate upon the inherent
141 flexibility of AHP in terms of combining it with other methods to analyze and model
142 construction-related decisions.

143

144 **REVIEW OF AHP APPLICATIONS IN CM**

145 **Identification of Decision Areas and Decision Problems**

146 As the most commonly used method, AHP attracts the most attention from decision makers
147 because of the availability of extensive literature that defines and delineates its application
148 (Jato-Espino et al., 2014). It is thus essential to better understand the specific decision

149 problems that AHP can be used to model. Such an understanding would greatly stimulate
150 interest in AHP applications within the wider areas of CM.

151

152 Table 3 presents all of the 77 identified papers and provides a quick reference guide and
153 meaningful information about the applications of AHP in CM. The table was created based
154 upon information provided in the papers. First, the paper's research interests/ topics aided the
155 identification of the decision areas summarized in the first column of the table. Based upon
156 this, AHP has been found to be applicable to many different areas of CM. Second, the papers'
157 research aims/ objectives presented the decision problems that AHP was used to address.
158 This showed that AHP has been applied to numerous construction-related decision-making
159 problems. These findings suggest that AHP is useful and helpful in enabling strategic and
160 sound decision-making in a wide range of CM areas, which is consistent with the viewpoint
161 of Jato-Espino et al. (2014). Following initial identification of the decision areas and
162 problems, the reviewed papers were then thematically grouped, based upon the decision
163 problems under the decision areas. Each paper was assigned to only one decision area, thus if
164 a paper appears to have multiple research interests and hence, qualifies for more than one
165 decision area (e.g., Lai and Yik's (2009) paper addressed both sustainability and
166 housing/residential building issues), it was assigned to the best-fit decision area (c.f. Hong et
167 al., 2012). Although subjectively deciding on the best-fit decision area for a paper may seem
168 arbitrary, the researchers contend that any variations in views were minimalized or even
169 eradicated using tacit knowledge of individual members within the team. Lastly, the authors
170 and the papers' years of publication, and information on other methods (denoted as remarks)
171 combined with AHP in some of the papers have also been presented in the table. This is
172 wordy and unclear – please rewrite.

173

174

[Insert Table 3 about here]

175

176 **Descriptive Analysis**

177 A descriptive analysis of the papers was also undertaken to illustrate insightful trends in the
178 application of AHP in CM (refer to Fig. 1). Of the 77 papers, 14 were published in the years
179 before 2007 and during 2007, a peak of 13 papers was evident which appeared to be a purely
180 random occurrence given a lack of any ‘special issue’ that could easily explain it. In recent
181 years (2009 to 2013), relatively stable output was achieved with an average of seven papers
182 published every year – however, in 2014 the output significantly reduced.

183

184 **[Insert Fig. 1 about here]**

185

186 Regards geographical origins, the US and Taiwan account for the highest number of AHP-
187 based papers published with 11 and 10 papers respectively (Table 4). This finding suggests
188 that the application of AHP in CM within these two developed countries is relatively more
189 mature. Although some developing countries, such as China (6 papers) and India (4 papers),
190 have made good progress in the application of AHP in CM, there is still room for
191 improvement.

192

193 **[Insert Table 4 about here]**

194

195 Finally, the sample papers were also viewed from a regional perspective. Fig. 2 shows that
196 there is a relatively large number of AHP applications in Asia (45 papers, 61%) – a finding
197 that concurs with the earlier research of (Jato-Espino et al., 2014). In light of the extent of
198 construction development in many Asian countries, it could be concluded that the wide

199 application of AHP in enhancing construction-related decisions has been significantly
200 helpful. This should encourage other global regions to pursue AHP application(s) in CM.

201

202 **[Insert Fig. 2 about here]**

203

204 Nonetheless, the results presented in Table 4 and Fig. 2 must be interpreted with caution
205 because although a variety of search engines were used to synthesize the literature, complete
206 coverage of all relevant papers cannot be claimed. Thus, future reviews using additional
207 search engines would be useful for future proofing of the results presented herein.

208

209 **AHP APPLICATIONS IN IDENTIFIED CM AREAS**

210 Table 3 summarizes AHP literature relating to CM and reveals that risk management,
211 sustainable construction, transportation, housing, contractor prequalification and selection,
212 and competitive advantage were the top six application areas. Papers in these areas used AHP
213 explicitly for different applications and so each area will now be discussed in further detail.

214

215 **Risk management**

216 Risk management is a major CM area comprising defects, misalignments and crises that can
217 lead to inflated risks and project conflicts (Zheng et al., 2016). Risk management decisions
218 are often viewed and tackled as multicriteria decisions. Interestingly, all the AHP
219 applications within the risk management area involved the integrated approach of combining
220 AHP with other techniques.

221

222

223

224 *AHP combined with Fuzzy Sets Theory (FSs)*

225 Subramanyan et al., (2012) designed a model for construction project risk assessment by
226 using a combination of FSs and AHP. During the process of designing the model, FSs was
227 used to capture both subjectivity and linguistic terms, while AHP was applied to weight and
228 prioritize various risk factors. Li and Zou (2011) also developed a FSs-AHP-based risk
229 assessment method for improving the accuracy of risk assessment. FSs-AHP was used to
230 pairwise compare between different risk factors - after which the pairwise comparisons were
231 synthesized to obtain risk priorities. Li and Zou (2011) proved the validity of this FSs-AHP
232 based method to assess the risks in public-private partnership projects, by exhibiting its
233 applicability in an actual PPP expressway project. Other applications of FSs-AHP in the risk
234 management area were presented by Zhang and Zou (2007), Zeng et al., (2007), and Zou and
235 Li (2010).

236

237 *AHP combined with FSs and Delphi*

238 Khazaeni et al., (2012) demonstrated an application of FSs-AHP together with the Delphi
239 method to risk management problems in construction and illustrated the usefulness of this
240 approach in resolving the problem of unbalanced allocation of risks among contracting
241 parties. Specifically, the fuzzy adaptive decision-making model presented (*ibid*) was used for
242 selecting the most appropriate allocation of risks among contracting parties. FSs was used in
243 the model for the quantification and reasoning of linguistic principles. A Delphi team was
244 employed to pairwise compare various risk allocation criteria using fuzzy values. FSs-AHP
245 was then used to derive priority weights for the risk allocation criteria.

246

247 *AHP combined with FSs and Failure Mode and Effect Analysis (FMEA)*

248 FMEA is a useful risk analysis technique albeit, some limitations are apparent. Abdelgawad
249 and Fayek (2010) combined FSs-AHP and FMEA with the aim to overcome the limitations
250 of the traditional FMEA-based risk management in CM. Their work (*ibid*) formed a model
251 for assessing the criticalities of construction risk events and recommending corrective
252 measures. A case study was presented, which confirmed the applicability and usefulness of
253 this approach in providing valid and reliable risk management results.

254

255 *AHP combined with Utility Theory (UT)*

256 Hsueh et al., (2007) applied a combination of AHP and UT to develop a multicriteria risk
257 assessment model for contractors to reduce risks in joint ventures. AHP was first used to
258 weight a set of risk criteria. Employing utility functions were then used and risks were
259 converted into numerical rates for ascertaining the expected utility value of various scenarios.

260

261 *AHP combined with Ontology*

262 Tserng et al., (2009) explored an approach for conducting knowledge extraction by the
263 establishment of an ontology-based risk assessment framework for enhancing risk
264 management in building projects. In developing the framework, risk class and subclass
265 weights were established, which was achieved by using AHP to capture experts' assessment
266 of the risks. Subsequent application in a real project indicated that the framework greatly
267 increased the effectiveness and efficiency of project risk management.

268

269 **Sustainable construction**

270 Sustainable construction represents another popular area of AHP application in CM. In this
271 area, both stand-alone and integrated AHP applications were identified.

272

273 *Stand-alone*

274 Ali and Al Nsairat (2009) used AHP to develop a green building rating tool. After identifying
275 the green building assessment criteria, each criteria was weighted and prioritized using AHP.
276 Similarly, Lai and Yik (2009) implemented AHP to identify the significant indoor
277 environmental quality areas in high-rise residential buildings. Specifically, AHP was used to
278 derive importance weights for various indoor environmental quality attributes. The authors
279 (*ibid*) claimed that the results can assist facility managers in managing buildings within
280 constrained budgets. Alwaer et al., (2010) developed a sustainability assessment model to
281 assess the performance of intelligent building systems in a more objective manner. Model
282 performance was based upon the use of AHP to assign relative importance weights to
283 different sustainability issues; the research sought to help stakeholders choose the most
284 suitable indicators for intelligent buildings.

285

286 *Integrated Approaches*

287 *AHP combined with Life-Cycle Assessment (LCA) and Life-Cycle Cost Analysis (LCCA)*

288 Lee et al., (2013) developed a rating system for assessing the economic and environmental
289 sustainability of highways using LCA and LCCA as measurement methods for quantifying
290 environmental impact and economic impact respectively. AHP was used to weight different
291 sustainability indexes as a means of encouraging recycling of materials, which is vital for
292 sustainable development (*ibid*).

293

294 *AHP combined with Top-Down Direct Rating (TDR), Bottom-Up Direct Rating (BDR), and*
295 *Point Allocation (PA)*

296 Pan et al., (2012) presented construction firms with value-based decision criteria and
297 quantified the relative importance of these for the purpose of assessing sustainable building

298 technologies. Different combinations of AHP, TDR, BDR and PA were used in different
299 cases to weight various decision criteria by pairwise comparisons. Case studies involving six
300 UK construction firms sought to examine decision criteria for sustainable building
301 technologies selected and verify the effectiveness of the method developed.

302

303 *AHP combined with Geographic Information System (GIS) and NetWeaver*

304 Ruiz et al., (2012) studied the problems of planning, designing and delivering a sustainable
305 industrial area and developed a multicriteria spatial decision support system that incorporated
306 a GIS platform, NetWeaver and AHP. While the GIS platform stores and manages
307 geographical data in the system, NetWeaver provides an environment for developing expert
308 systems that provide an interface for defining ‘knowledge.’ The main function of AHP in the
309 system was to obtain the variables’ structure and determine the variables’ respective weights.

310

311 *AHP combined with Mathematical Models*

312 El-Anwar et al., (2010) suggested a combination of AHP and mathematical functions (such as
313 sustainability index and environmental performance index) to tackle the issue of maximizing
314 the sustainability of post-disaster housing recovery and construction. To help decision makers
315 quantify and maximize the sustainability of post-natural disaster integrated housing recovery
316 efforts, sustainability metrics were computed and incorporated into an optimization model.
317 AHP was used to identify the relative importance of different sustainability metrics. Mostafa
318 (2014) also presented a stakeholder-sensitive, social welfare-oriented sustainability benefit
319 analysis model to evaluate infrastructure project alternatives. A major component of the
320 model is AHP that was used to compute stakeholder benefit preference weights.

321

322 *Transportation*

323 Transportation has attracted various AHP applications while MCDM methods more
324 generally, have had major applications in roads and highways construction (Jato-Espino et
325 al., 2014).

326

327 *Stand-alone*

328 Wakchaure and Jha (2012) used AHP to resolve the conundrum of optimizing bridge
329 maintenance using limited resources. Specifically, AHP was used to determine the relative
330 importance weights of various bridge components as a first step towards developing a bridge
331 health index. This index can be applied by different stakeholders to rank bridges that need
332 maintenance – thereafter, ranks were utilized to allocate resources optimally. Dalal et al.
333 (2010) also used AHP in group decision-making to rank rural roads for optimal allocation of
334 funds for upgrading purposes.

335

336 *Integrated Approaches*

337 *AHP combined with Data Envelopment Analysis (DEA)*

338 Wakchaure and Jha (2011) sought to prioritize bridge maintenance planning based on
339 efficient allocation of limited funds. They utilized DEA to evaluate the efficiency scores of
340 different bridges, while the relative importance weights and condition ratings of the
341 components and sub-components of the bridges were ascertained through AHP.

342

343 *AHP combined with FSs and Delphi*

344 Pan (2008) proposed a FSs-AHP based model to select the most suitable bridge construction
345 method. Various bridge selection criteria were weighted through pairwise comparisons using
346 a Delphi approach, under the following five main criteria: cost; duration; quality; safety; and

347 bridge shape. A case study of a new bridge construction project was presented to illustrate the
348 usefulness and capability of the model.

349

350 *AHP combined with Monte Carlo Simulation (MCS)*

351 Minchin et al., (2008) proposed a practical construction quality index for highway
352 construction by combining AHP with MCS. The developed index addresses quality factors
353 for the major components of pavement construction (e.g. rigid pavements, base course,
354 embankment, subgrade and flexible pavements). Weighting factors representing the relative
355 importance of construction quality metrics on pavement performance were established using
356 AHP, while MCS predicted the pavement life.

357

358 *Housing*

359 Similar to the risk management area, all of the application cases identified in the area of
360 housing involved the integrated AHP approach.

361

362 *AHP combined with Delphi and Analysis of Variance (ANOVA)*

363 Hyun et al., (2008) tackled performance evaluation of housing project delivery methods by
364 combining the AHP and Delphi methods with an ANOVA test. This approach sought to
365 devise objective standards and contents for quantitative evaluation of the impacts of delivery
366 methods on design performance in multifamily housing projects. First, AHP and a three-
367 round Delphi were used to develop an evaluation standard and calculate the weights of
368 different evaluation items. Second, an ANOVA test was performed to identify the level of
369 influence of different delivery methods on design performance.

370

371 *AHP combined with Sensitivity Analysis (SA)*

372 Mahdi et al., (2006) used AHP to design a decision model for reducing the construction cost
373 and waiting time caused by conflict encountered when economic versus quality decisions
374 have to be made in selecting delivery alternatives for housing projects. The effects of
375 different criteria on the selection of proper housing delivery alternatives were analyzed using
376 AHP, after which SA was performed to investigate the sensitivity of the final decision to
377 possible changes in judgments.

378

379 *AHP combined with GIS, UT, and Online Analytical Processing (OLAP)*

380 Ahmad et al., (2004) created a decision support system for property developers and builders
381 to tackle the problem of selecting the most appropriate site for residential housing
382 development. The system was based upon an integration of AHP with GIS software, an
383 OLAP concept and the expected utility value theorem. The GIS software performed
384 geographical analyses of the available sites; OLAP analysis was performed using AHP; and
385 the expected utility value theorem was used to convert monetary values into equivalent utility
386 functions. An application example was presented to exhibit the worth and applicability of the
387 decision support system.

388

389 *AHP combined with Mathematical Models*

390 El-Anwar and Chen (2013) established a methodology for quantifying and minimizing the
391 displacement distance equivalents for families that are assigned temporary housing following
392 a natural disaster. The methodology used AHP and mathematical models (e.g. Haversine
393 formula) to compute displacement distances.

394

395 *Contractor prequalification and selection*

396 Contractor prequalification is an important activity in the field of CM, as it aims to select
397 competent contractors for the bidding process. The identification of AHP applications in the
398 contractor prequalification and selection area corroborates the viewpoint of Al-Harbi (2001)
399 that AHP is a practical and effective decision-making tool to prequalify and select
400 contractors.

401

402 *Stand-alone*

403 Abudayyeh et al., (2007) employed AHP to develop an effective decision-making tool for
404 contractor prequalification. Specifically, the technique was used to find the relative weights
405 of various prequalification criteria, which were subsequently used to rank contractors to
406 select the top-ranked/ best contractor for the project. Similarly, Topcu (2004) proposed an
407 AHP-based decision model to prequalify and select contractors based on preference ranking.

408

409 *Integrated Approaches*

410 *AHP combined with Neural Network (NN), Genetic Algorithm (GA), and Delphi*

411 El-Sawalhi et al., (2007) suggested a combination of AHP, NN, GA and Delphi to analyze
412 and improve the accuracy of contractor prequalification and selection. This hybrid approach
413 was proposed mainly to offset the limitations of one technique with the strengths of others,
414 and was used to collect the importance weights of prequalification criteria through Delphi.

415

416 *AHP combined with SA*

417 El-Sayegh (2009) developed a multicriteria decision support model to assist owners/ clients
418 in selecting the most appropriate construction firm to deliver a project through the
419 construction management at risk delivery method. AHP was used to establish the decision
420 criteria and compare candidate firms while SA was used to determine the break-even or

421 trade-off values among different firms. A case study utilized demonstrated the model's
422 application.

423

424 *Competitive advantage*

425 *Stand-alone*

426 Sha et al., (2008) used AHP within a bespoke system to define and measure competitiveness
427 in the construction industry. The system aspired to help construction enterprises better
428 evaluate their overall performance and improve their competence. The indicators at the
429 different levels of the system were weighted using AHP.

430

431 *Integrated Approaches*

432 *AHP combined with Cluster Analysis (CA)*

433 Shen et al., (2006) established the key competitiveness indicators for assessing contractor
434 competitiveness. After formulating a list of contractor competitiveness indicators, a
435 combination of AHP and CA was applied to determine the weights of project success criteria.

436

437 *AHP combined with SA and Delphi*

438 Wu et al., (2007) adopted the modified Delphi method, AHP and SA to present an AHP-
439 based evaluation model for selecting the optimal location of hospitals. The modified Delphi
440 method was applied to define the evaluation criteria and sub-criteria that were used to
441 construct a hierarchy based upon which pairwise comparison matrices were established using
442 AHP. SA was performed to explore the model's response to changes in the importance of the
443 criteria. Hsu et al., (2008) also presented an optimal model to evaluate the resource-based
444 allocation for enterprises who sought competitive advantage in the senior citizen housing
445 sector. The modified Delphi method was adopted to accumulate and integrate expert opinions

446 to devise the competitive advantage criteria before AHP was applied to determine the
447 importance weight of each competitive advantage criterion.

448

449 **DISCUSSION**

450 This review illustrates that risk management and sustainable construction are the two most
451 popular AHP application areas in CM. As shown in Table 3, risk management and
452 sustainable construction had the highest number of papers on AHP applications (9 papers,
453 11.69%). These results suggest that AHP enjoys widespread popularity within these two
454 areas of CM. While the risk management problems were primarily concerned with the
455 effective identification, assessment and allocation of risks, the sustainable construction
456 problems focused on improving sustainable development decisions within the construction
457 industry. It is unsurprising to find that risk management and sustainable construction
458 problems attracted the greatest attention in AHP application in CM. Risk management and
459 sustainable construction are probably the most delicate areas of CM, as their activities are
460 likely to affect the well-being of humans, the environment and the construction industry as a
461 whole. The presence of risk events within the construction industry could impede the success
462 of every construction operation, including projects. Conversely, better and sound sustainable
463 construction decisions could enhance human health as well as protect the environment. Thus,
464 the widespread application of AHP for integrated and holistic assessments toward risk
465 management- and sustainable construction-related decisions is crucial.

466

467 AHP applications were also found in other important areas of CM, such as transportation (5
468 papers, 6.49%), housing (4, 5.19%), contractor prequalification and selection (4, 5.19%),
469 competitive advantage (4, 5.19%), plant and equipment management (3, 3.90), building
470 design (3, 3.90) and dispute resolution (3, 3.90). This suggests that AHP is practically

471 applicable to decision-making problems in a broad range of CM areas. Generally, decision-
472 making in the identified CM areas requires thorough analysis of multiple economic, social,
473 environmental and technical factors whose knowledge could be arduous to quantify and
474 process. Moreover, a lack of objectivity is almost inevitable in these construction-related
475 decision-making problems due to the need to consider subjective criteria, resulting in
476 assessments by several stakeholders to reach consensus. These may explain the reason why
477 AHP has become popular and successful in the CM domain. The popularity of AHP in CM
478 may be explained by the fact that: *“pairwise comparisons of factors and attributes come*
479 *naturally, and dividing a decision-making problem appears easy”* (Arroyo et al., 2014, p. 2).

480

481 This review not only demonstrates the usefulness and versatility of AHP and how it fits
482 nicely into the nature of dealing with various construction-related decision-making problems,
483 but it also demonstrates AHP’s flexibility and simplicity of application. Hence, the review
484 results suggest that AHP is useful and allows construction decision makers to implement it
485 either as a stand-alone tool or integrate it with other advanced decision-making methods to
486 ensure a more reliable decision-making process. Additionally, AHP (stand-alone and
487 integrated) has frequently been used as a method to easily identify the most important aspects
488 of construction-related decision problems, affirming its appropriateness for such problems.
489 Other decision-making methods (e.g. the analytic network process (ANP) and DEA) might be
490 useful for similar purposes however, they are more stringent and time-consuming, giving
491 AHP a significant advantage (Jato-Espino et al., 2014). For example, although ANP is
492 considered a general form of AHP (Saaty, 1996), its ability to allow interdependencies among
493 decision factors is time-consuming and therefore difficult to apply amongst busy practitioners
494 or decision makers.

495

496 Regarding the nature of application, Table 3 reveals that AHP was mainly applied in
497 combination with other methods - with FSs being the most common method in the integrated
498 AHP approaches. This could be attributed to the popular belief that AHP is incapable of
499 handling the imprecision and uncertainty involved in construction decisions and so
500 combining it with FSs enhances its capability (Zadeh, 1965). The presence of many other
501 methods (e.g. DEA, MCS, UT, QFD, LCCA and MAUT) in the integrated AHP approaches
502 also indicates that the integration of AHP with other methods can be implemented in many
503 diverse ways to conform to the nature and environment of the construction decision problem.
504 Consequently, it would be useful if researchers and practitioners continue to apply AHP to
505 organize, analyze and model complex construction decisions to develop more useful models
506 to support decision-making in wide-ranging areas of CM.

507

508 **When to, and Why Use AHP**

509 AHP can help researchers and industry practitioners explore important multicriteria
510 decisions. However, because of other alternative MCDM methods, the use of AHP often
511 requires further justification as illustrated in some of the papers reviewed. Although this
512 paper does not intend to provide an in-depth review of these justifications, a brief review of
513 them could be useful and helpful for those interested in applying AHP inside and outside the
514 CM field. Thus, the three most prominent justifications given within extant literature
515 reviewed are discussed below.

516

517 *Small Sample Size*

518 Small sample size can adversely affect several aspects of any research, including the data
519 analysis and concomitant interpretation of results. The major advantage of AHP over other
520 MCDM methods is that it does not require a statistically significant (large) sample size to

521 achieve sound and statistically robust results (Doloi, 2008; Dias and Ioannou, 1996). Some
522 researchers argue that AHP is a subjective method for research focusing on a specific issue,
523 so it is not necessary to employ a large sample (Lam and Zhao, 1998). Others argue that
524 because AHP is based on expert judgments, judgments from even a single qualified expert
525 are usually representative (Golden et al., 1989). Moreover, it may be unhelpful to use AHP in
526 a study with a large sample size because ‘cold-called’ experts are likely to provide arbitrary
527 answers which could significantly affect the consistency of judgments formulated (Cheng and
528 Li, 2002). Much of the popularity of AHP in CM could be attributed to its ability to handle
529 small sample sizes.

530

531 The extant literature on AHP applications in CM indicates that there is no strict requirement
532 on the minimum sample size for AHP analysis. According to the literature, a sample size of
533 one qualified expert can be used (Tavares et al., 2008; Abudayyeh et al., 2007). Other
534 researchers used sample sizes ranging from four to nine (Akadiri et al., 2013; Chou et al.,
535 2013; Pan et al., 2012; Li and Zou, 2011; Dalal et al., 2010; Zou and Li, 2010; Pan, 2008;
536 Lam et al., 2008; Hyun et al., 2008; Zhang and Zou, 2007). Only a few of the papers used
537 sample sizes greater than 30 (El-Sayegh, 2009; Ali and Al Nsairat, 2009). These findings
538 suggest that AHP can be performed with few experts to achieve useful decision results and
539 models, which often makes it a more preferred method in CM research. However, it is still
540 imperative for researchers to treat the choice of AHP sample size with care, as the possible
541 impact of an optimally selected sample size on the decision outcomes cannot be undermined.
542 As such, several factor (e.g. the nature and scope of the problem under study and the number
543 of experts available) must be taken into account when choosing the AHP sample size.

544

545 *High Level of Consistency*

546 Although AHP has been criticized for its subjectivity, it also capable of eliminating
547 inconsistencies (via a consistency test) to ensure that decisions are built on consistent expert
548 judgments (Saaty, 1980; Saaty and Vargas, 1991; Wong and Li, 2008). Analysis of the
549 reviewed papers showed that this is one of the most prominent reasons why researchers
550 selected AHP (Hsu et al., 2008; Abudayyeh et al., 2007; Shapira and Goldenberg, 2005;
551 Cheung et al., 2004). AHP is capable of using both subjective and objective data for proper
552 decision-making. This capability makes AHP important for construction-related decision-
553 making, as subjective judgments from different experts form a crucial part of construction
554 decision-making (Hsu et al., 2008). This review suggests that for construction-related
555 decision-making, AHP can help ensure a high level of consistency among the judgements
556 obtained from various experts who may have different perceptions, experiences and
557 understanding of the decision factors. This paper argues that if the reliability of decision
558 results matters, then the consistency of expert judgments also matters.

559

560 *Simplicity and User-Friendly Software*

561 Other prominent reasons stated for using AHP relate to its simplicity of implementation and
562 the availability of user-friendly software for analyzing AHP data (El-Anwar and Chen, 2013;
563 Hsu et al., 2008; El-Sawalhi et al., 2007; Ahmad et al., 2004; Topcu, 2004; Cheung et al.,
564 2004). These aforementioned researchers argue that AHP helps to easily and effectively
565 break down complex construction decision problems into a hierarchy that provides a deeper
566 understanding of all the factors involved. Using this hierarchy, decision makers are able to
567 pairwise compare the factors, rather than assess the relative importance of the large number
568 of tangible and intangible factors simultaneously. This provides a structured and analytic, yet
569 simple approach that does not require any special skills from the decision makers to
570 determine the best solution.

571 **FUTURE AHP APPLICATIONS IN CM**

572 Reviewing the literature revealed that AHP has not been extensively applied in certain areas
573 of CM and hence, warrants future research attention. In this study, any CM area where only
574 one paper on AHP application was found is considered as an area requiring additional
575 attention in the future AHP applications; albeit areas with more than one paper may also
576 require additional investigation. As shown in Table 3, CM decision areas where only one
577 paper applying AHP was found include, quality management, knowledge management,
578 planning and scheduling, pricing and bidding. This implies that more AHP applications in
579 modeling and improving different types of decisions in these areas of CM is required.

580

581 In the quality management area, for example, only one paper applying AHP to solve quality
582 problems was found (Lam et al., 2008). Yet, quality is a critical issue for almost all
583 construction stakeholders, as it remains one of the key criteria for measuring project success.
584 Therefore, more AHP applications in analyzing quality management decisions are needed.
585 For example, future research could expand on the work of Lam et al., (2008) in order to
586 develop more decision support systems to help solve quality problems in construction
587 projects. The development of such decision support systems should focus on incorporating
588 and assessing not only factors that can help achieve better quality, but also those that can help
589 attain higher client satisfaction and higher productivity. This is because quality, client
590 satisfaction and productivity are all key issues that can affect the overall project performance
591 (Lam et al., 2008). Furthermore, future AHP applications could focus on developing quality
592 performance measurement models to help assess and measure the quality performance of
593 different stakeholders within the construction industry. As Lam et al., (2008) mentioned, their
594 developed self-assessment quality management system is a “tailor-made” system for Hong
595 Kong contractors to assess and improve their quality performance. Hence, there is scope to

596 develop more AHP-based quality measurement models/systems for international contractors
597 and other construction stakeholders to improve their quality performance.

598

599 Knowledge management represents another promising direction for the future AHP
600 application in CM. Knowledge management is about creating value from the intangible assets
601 of an organization and facilitating knowledge sharing and integration (Alavi and Leidner,
602 1999). Over the last two decades, knowledge management has received increasing attention
603 from practitioners; consequently, many organizations and individuals have developed a
604 myriad of frameworks for knowledge management (Rubenstein-Montano et al., 2001).
605 Undoubtedly, many construction organizations lack such frameworks yet such as desperately
606 needed to identify the processes, mechanisms, cultures and technologies necessary for
607 implementing a knowledge strategy. Such frameworks can assist construction organizations
608 leverage knowledge both inside their organizations and externally amongst their shareholders
609 and customers (Rubenstein-Montano et al., 2001). Albeit future AHP application
610 opportunities exist in many other areas of CM (Table 3), it is in the interest of brevity that the
611 above discussion was limited to the quality management and knowledge management areas.

612

613 **LIMITATIONS OF THIS STUDY**

614 This study forms the initial phase of a literature study that has been initiated to fully review
615 the AHP application in CM from different perspectives. This research identifies the AHP
616 application areas in CM but does not present application examples to illustrate how AHP can
617 be used ‘step-by-step’ to address specific problems within the identified areas. However, the
618 papers reviewed provide a good reference point to understand how AHP was used to tackle
619 specific and complex problems. In addition, any future review will include papers published
620 beyond 2014 and use software tools such as *VOSviewer*, to construct and visualize

621 bibliometric and co-occurrence networks to better understand the literature. Moreover,
622 although it was relatively straightforward to use the topic coverage of the reviewed papers to
623 identify and categorize AHP application areas in CM, the process was largely dependent
624 upon the authors' subjective judgments. Future review may also offer insight into other
625 trends in AHP application in CM, such as the contributions of various authors. Finally,
626 research is needed to differentiate between AHP and other MCDM methods through
627 comparing their merits and demerits to determine which methods are superior to the others in
628 various CM circumstances (c.f. Arroyo et al., 2014).

629

630 **CONCLUSIONS**

631 AHP has become a popular method for organizing, analyzing and modeling complex
632 decisions within the CM field. This paper attempted to review AHP application in CM so as
633 to improve understanding of the decision areas and decision problems that AHP could
634 efficiently resolve. Consequently, the paper's objectives were to summarize existing
635 literature related to AHP applications in CM, and identify the popular AHP application areas
636 and problems as well as provide directions for future AHP application. To achieve the
637 objectives, 77 relevant AHP-based papers published in eight selected peer-reviewed CM
638 journals from 2004 to 2014 were identified through a systematic desktop search and
639 reviewed.

640

641 The findings revealed that risk management and sustainable construction were the most
642 popular AHP application areas in CM. In addition, it was identified that AHP is flexible and
643 can be used as a stand-alone tool or in conjunction with other tools to rigorously tackle
644 construction-related decision-making problems. Moreover, a descriptive analysis of the
645 reviewed papers showed a wide application of AHP in Asia. The most prominent

646 justifications for using AHP include small sample size, high level of consistency, simplicity
647 and availability of a user-friendly software. Based upon the findings presented, directions for
648 future AHP applications were proposed. In conclusion, the findings suggested that AHP
649 (whether stand-alone or integrated) can help construction researchers and practitioners
650 address a variety of decision-making problems that matter. As such, construction researchers,
651 practitioners and institutions are advised to consider AHP applications when the need to
652 analyze decisions in wide-ranging areas of CM arises.

653

654 This paper could be useful for researchers and practitioners interested in the application of
655 AHP to analyze and model construction-related decisions. For researchers, this paper
656 provides a comprehensive review of past AHP-based studies in CM, which is necessary for
657 conducting future studies. In addition, this paper could help practitioners better understand
658 and judge the usefulness of AHP in tackling specific decision-making problems in CM,
659 which could encourage its wider application in CM. Notably, decision support systems and
660 models developed for the construction industry are myriad as a result of AHP usage.
661 However, practitioners may not find it easy to locate these systems and models, because they
662 have remained scattered throughout the broader literature. With the help of this review paper,
663 practitioners could readily become familiar with the potentially useful decision support
664 systems and models, which in-turn, may trigger attempts to use them in practice.

665

666 **DISCLOSURE STATEMENT**

667 The authors report no potential conflict of interest.

668

669

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983 **Tables**

984

985 **Table 1.** AHP pairwise comparison scale.

Weight	Definition
1	Equal importance
3	Weak importance of one over other
5	Essential or strong importance
7	Very strong importance
9	Absolute importance
2,4,6,8	Intermediate values between the two adjacent judgments
Reciprocals of previous values	If factor " <i>i</i> " has one of the previously mentioned numbers assigned to it when compared to factor " <i>j</i> ", then <i>j</i> has the reciprocal value when compared to <i>i</i> .

Table 2. Number of papers from selected journals.

No.	Name of Journal	Number of papers	Percentage
1	ASCE Journal of Construction Engineering and Management (JCEM)	25	32
2	Automation in Construction (AIC)	13	17
3	Building and Environment (BE)	10	13
4	Construction Management and Economics (CME)	9	12
5	ASCE Journal of Management in Engineering (JME)	8	11
6	International Journal of Project Management (IJPM)	5	6
7	Engineering, Construction and Architectural Management (ECAM)	5	6
8	Building Research and Information (BRI)	2	3
Total		77	100

987 **Table 3.** Summary of applications of AHP in construction management.

Decision areas	Decision problems	Author(s)	Year	Remarks
Risk management (9 papers, 11.69%)	Decision making for balanced risk allocation selection	Khazaeni, G., Khanzadi, M., and Afshar, A.	2012	Fuzzy sets theory; Delphi
	Assessment of the risk condition in the construction industry	Subramanyan, H., Sawant, P.H., and Bhatt, V.	2012	Fuzzy sets theory
	Improving risk assessment accuracy in PPP projects	Li, J., and Zou, P.X.W.	2011	Fuzzy sets theory
	Exploring a knowledge extraction method through the establishment of project risk ontology	Tserng, H.P., Yin, S.Y.L., Dzung, R.J., Wou, B., Tsai, M.D., and Chen, W.Y.	2009	Ontology
	Appraising risk environment of joint venture (JV) projects to support rational decision-making	Zhang, G., and Zou, P.X.W.	2007	Fuzzy sets theory
	Decreasing the risk of JVs in China for global contractors	Hsueh, S.L., Perng, Y.H., Yan, M.R., and Lee, J.R.	2007	Utility Theory
	Improving project risk assessment for coping with risks in complicated construction situations	Zeng, J., An, M., and Smith, N.J.	2007	Fuzzy reasoning techniques
	Enhancing risk management through effective decisions and proactive corrective actions	Abdelgawad, M., and Fayek, A.R.	2010	Fuzzy logic; FMEA
	Facilitating the identification and assessment of risk at the initial stage of subway projects	Zou, P.X.W., and Li, J.	2010	Fuzzy sets theory
	Sustainable or green construction (9 papers, 11.69%)	Lifecycle assessment of economic and environmental sustainability of highway designs	Lee, J., Edil, T.B., Benson, C.H., and Tinjum, J.M.	2013
Sustainable building materials selection		Akadiri, P.O., Olomolaiye, P.O., and Chinyio, E.A.	2013	Fuzzy sets theory
Achieving more informed corporate decisions regarding the management of sustainable technologies		Pan, W., Dainty, A.R.J., and Gibb, A.G.F.	2012	TDR; BDR; PA method
Analysis of influential location factors of sustainable industrial areas		Ruiz, M.C., Romero, E., Pérez, M.A., and Fernández, I.	2012	GIS software; NetWeaver
Sustainability enhancement of integrated housing recovery efforts after natural disasters		El-Anwar, O., El-Rayes, K., and Elnashai, A.S.	2010	Mixed functional (mathematical) equations
Exploring and prioritizing key performance indicators (KPIs) for assessing sustainable intelligent buildings		ALwaer, H., and Clements-Croome, D.J.	2010	-
Maximizing infrastructure system decision-making to maximize economic, social, and environmental benefits to stakeholders		Mostafa, M.A., and El-Gohary, N.M.	2014	Social welfare function
A green building assessment tool development		Ali, H.H., and Al Nsairat, S.F.	2009	-
Improving the performance of indoor environmental		Lai, J.H.K., and Yik, F.W.H.	2009	-

Transportation (5 papers, 6.49%)	quality of residential buildings			
	Developing a bridge health index (BH) for optimum allocation of resources for maintenance actions	Wakchaure, S.S., and Jha, K.N.	2012	-
	Evaluating the efficiency of and improving fund allocation for bridge maintenance	Wakchaure, S.S., and Jha, K.N.	2011	DEA
	Appropriate bridge construction method selection	Pan, N.F.	2008	Fuzzy sets theory
	Prioritizing rural roads for funds allocation	Dalal, J., Mohapatra, P.K.J., and Mitra, G.C.	2010	-
Housing (4 papers, 5.19%)	To develop an effective and practical quality index for highway construction	Minchin, R.E., Hammons, M.I., and Ahn, J.	2008	MCS
	Helping developers to select appropriate sites for residential housing development	Ahmad, I., Azhar, S., and Lukauskis, P.	2004	OLAP; GIS; Utility Theory
	Exploring mass housing and its conflicts during the production process	Mahdi, I.M., Al-Reshaid, K., and Fereig, S.M.	2006	SA
	Design performance level evaluation for quantitative evaluation of quality performance in housing projects	Hyun, C., Cho, K., Koo, K., Hong, T., and Moon, H.	2008	Delphi; ANOVA
	Optimization in temporary housing projects	El-Anwar, O., and Chen, L.	2013	Haversine formula
Contractor prequalification and selection (4 papers, 5.19%)	An advanced model for contractor prequalification and selection	El-Sawalhi, N., Eaton, D., and Rustom, R.	2007	NN; GA; Delphi
	Facilitating effective decision-making in selecting highway construction contractors	Abudayyeh, O., Zidan, S.J., Yehia, S., and Randolph, D.	2007	-
	Assisting owners' decisions in selecting contractors for construction management at risk projects	El-Sayegh, S.M.	2009	SA
	A decision support system for contractor selection in Turkey	Topcu, Y.I.	2004	-
	Competitive advantage/competitiveness assessment (4 papers, 5.19%)	Measuring the competitiveness of construction enterprises	Sha, K., Yang, J., and Song, R.	2008
Key competitiveness indicators (KCI) for evaluating contractor competitiveness		Shen, L.Y., Lu, W.S., and Yam, M.C.H.	2006	Cluster analysis
Increasing the competitive advantage of hospitals through optimal location selection		Wu, C.R., Lin, C.T., and Chen, H.C.	2007	SA; Delphi
Increasing the competitive advantage of enterprises in senior citizen housing industry		Hsu, P.F., Wu, C.R., and Li, Z.R.	2008	Delphi
Plant and equipment management (3 papers, 3.90%)		Enhancing equipment selection decisions	Goldenberg, M., and Shapira, A.	2007
	Enhancing equipment selection decisions	Shapira, A., and Goldenberg, M.	2005	-
	Evaluation and selection of concrete pumps for a project	Tam, C.M., Tong, T.K.L., and Wong, Y.W.	2004	SIR method

Building design (3 papers, 3.90%)	Improving decision-making at the early stage of the design process	Schade, J., Olofsson, T., and Schreyer, M.	2011	MAUT
	Provision of a decision support environment for evaluating and selecting design alternatives	Cariaga, I., El-Diraby, T., and Osman, H.	2007	FAST; QFD; DEA
	Improving design decisions to affect building performance	Hopfe, C.J., Augenbroe, G.L.M., and Hensen, J.L.M.	2013	Simulation
Dispute resolution (3 papers, 3.90%)	Exploring key features of alternative dispute resolution (ADR) for effective implementation	Cheung S.O., Suen, H.C.H., Ng, S.T., and Leung, M.Y.	2004	-
	Helping parties to significantly analyze issues in a conflict more logically	Al-Tabtabai, H.M., and Thomas, V.P.	2004	-
	Selection of dispute resolution methods for international construction projects	Chan, E.H.W., Suen, H.C.H., and Chan, C.K.L.	2006	MAUT
Health and safety management (2 papers, 2.60%)	Measurement and evaluation of crane-related safety hazards on construction sites	Shapira, A., and Simcha, M.	2009	Probabilities
	Computation of overall index for realistic reflection of site safety levels due to tower crane operations	Shapira, A., Simcha, M., and Goldenberg, M.	2012	-
Construction productivity (2 papers, 2.60%)	Predicting the impact of a technology on productivity	Goodrum, P.M., Haas, C.T., Caldas, C., Zhai, D., Yeiser, J., and Homm, D.	2011	Historical analysis
	Exploring and assessing factors that have impact on workers' productivity improvement	Doloi, H.	2008	SA
Project delivery systems selection (for projects in general) (2 papers, 2.60%)	Assisting owners to make effective decisions in the selection of optimal project delivery systems	Mafakheri, F., Dai, L., Slezak, D., and Nasiri, F.	2007	Linear programming
	Assisting decision makers to select the most suitable delivery method for their projects	Mahdi, I.M., and Alreshaid, K.	2005	SA
Office projects delivery (2 papers, 2.60%)	Classifying offices for reliable practitioners' assessment	Daud, M.N., Adnan, Y.M., Mohd, I., and Aziz, A.A.	2011	-
	Selection of planning and design alternatives for public office projects	Hsieh, T.Y., Lu, S.T., and Tzeng, G.H.	2004	Fuzzy sets theory
Facilities management (2 papers, 2.60%)	Evaluation of facility management services buildings	Lai, J.H.K., and Yik, F.W.H.	2011	-
	Assisting complex decision-making in building maintainability (BM).	Das, S., Chew, M.Y.L., and Poh, K.L.	2010	-
Fire safety management (2 papers, 2.60%)	Optimal selection of fire origin room (FOR)	Tavares, R.M., Tavares, J.M.L., and Parry-Jones, S.L.	2008	-
	Fire safety evaluation of existing hotel buildings	Chen, Y.Y., Chuang, Y.J., Huang, C.H., Lin, C.Y., and Chien, S.W.	2012	-
Contractor performance evaluation (at company level) (2 papers, 2.60%)	Classifying contractors and assessing their performance using proper measures	Nassar, K., and Hosny, O.	2013	Fuzzy clustering
	Assessing and comparing the performance of	Yu, I., Kim, K., Jung, Y., and Chin, S.	2007	Performance scores;

Procurement/purchasing ^a	construction companies Enhancing purchasing strategies in construction companies	Arantes, A., Ferreira, L.M.D.F., and Kharlamov, A.A.	2014	coefficient of variance KPM; MDS; linear transformation
Bidding ^a	Improving bidding strategies of construction firms and supporting bid or no bid decisions	Chou, J.S., Pham, A.D., and Wang, H.	2013	Fuzzy sets theory; MCS
Planning and scheduling ^a	Scheduling multiple projects with competing priorities in the face of organizational constraints	Goedert, J.D., and Sekpe, V.D.	2013	-
Information management ^a	Knowledge sharing and supporting decisions relating to route selection for buried urban utilities	Osman, H.M., and El-Diraby, T.E.	2011	Ontology modelling approach; fuzzy inference system
Earned value management ^a	Providing project managers with a system to assess project performance and monitor progress	Chou, J.S., Chen, H.M., Hou, C.C., Lin, C.W.	2010	MCS
Benchmarking ^a	How to determine the most suitable process to benchmarked company	Cheng, M.Y., Tsai, M.H., and Sutan, W.	2009	Semantic similarity analysis; trend model method
Quality management ^a	Helping contractors to solve quality problems	Lam, K.C., Lam, M.C.K., and Wang, D.	2008	Fuzzy sets theory
Knowledge management ^a	Assisting organizations in determining their achievement levels towards a learning culture	Chinowsky, P.S., Molenaar, K., and Bastias, A.	2007	-
International expansion ^a	Company executives' decisions to enter into international markets or not; evaluation of key decision factors	Gunhan, S., and Arditi, D.	2005	-
Contractors' self-performance measurement (at project level) ^a	Assisting contractors to measure their performance in relation to critical project objectives during the construction phase	Nassar, N., and AbouRizk, S.	2014	-
Earthmoving projects delivery ^a	Determination of optimal layout of a haul route for large-scale earthmoving projects	Kang, S., and Seo, J.	2013	Least-cost path analysis; Linear interpolations; Linguistic evaluations
High-rise building ^a	Improving the set-based design (SBD) procedure for high-rise building construction through effective selection of alternatives	Lee, S.I., Bae, J.S., and Cho, Y.S.	2012	S-BIM
Pricing ^a	Supporting decisions for the selection of appropriate pricing system for a project	Kaka, A., Wong, C., and Fortune, C., and Langford, D.	2008	-
Public projects delivery ^a	Procedural determination of budgets for government projects	Lai, Y.T., Wang, W.C., and Wang, H.H.	2008	Simulation
Build-operate-transfer (BOT) infrastructure projects ^a	Evaluation of critical decision/success factors of BOT projects	Salman, A.F.M., Skibniewski, M.J., and Basha, I.	2007	-
Value engineering ^a	Identification of the most leveraging features of a project	Cha, H.S., and O'Connor, J.T.	2006	Fuzzy sets theory; mathematical equations

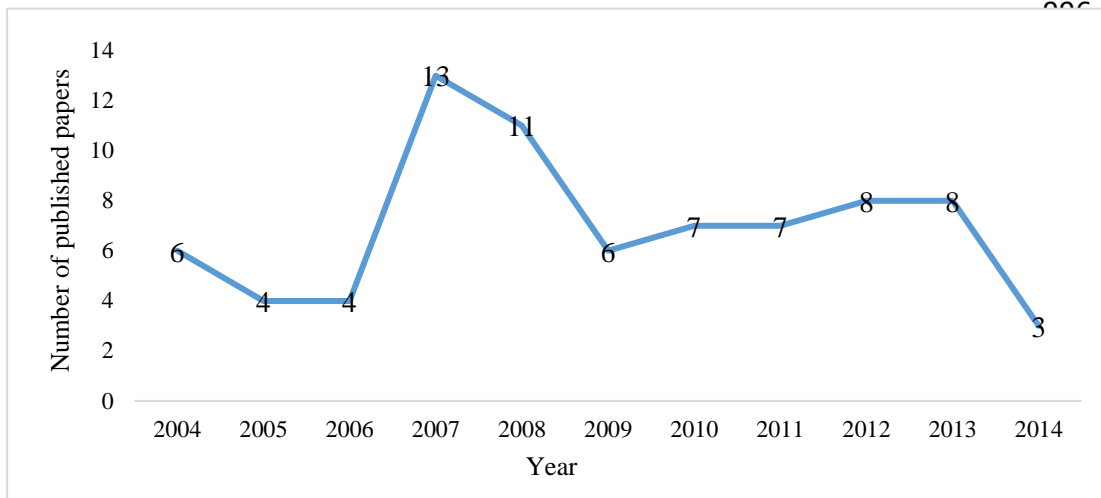
Value enhancement in crucial decisions ^a	Analysis and evaluation of various aspects of decision making in subway construction in Barcelona	Ormazabal, G., Viñolas, B., and Aguado, A.	2008	Value functions
Design of ETO (Engineer-To-Tender) products ^a	Exploring approaches to better support ETO product design process	Pandit, A., and Zhu, Y.	2007	Ontology approach; process models
Drilling; differential settlement ^a	Understanding the effects of construction factors on the development of surface heave during installation of horizontal directional drilling (HDD)	Lueke, J.S., and Ariaratnam, S.T.	2005	Factorial experiment

988 Note: ^a Decision areas with one paper on AHP application, representing 1.30% of the total sample; S-BIM = Structural building information modelling; MAUT = Multi-attribute
989 utility theory; SA = Sensitivity analysis; ANOVA = Analysis of variance; FAST = Functional analysis system technique; QFD = Quality function deployment; DEA = Data
990 envelopment analysis; SIR = Superiority and inferiority ranking; OLAP = Online analytical processing; GIS = Geographical information system; LCA = Life-cycle
991 assessment; LCCA = Life-cycle cost analysis; TDR = Top-down direct rating; BDR = Bottom-up direct rating; PA = Point allocation; FMEA = Failure mode and effect
992 analysis; KPM = Kraljic purchasing portfolio matrix; MDS = multidimensional scaling; MCS = Monte Carlo simulation; NN = Neural Network; and GA = Genetic
993 Algorithm.

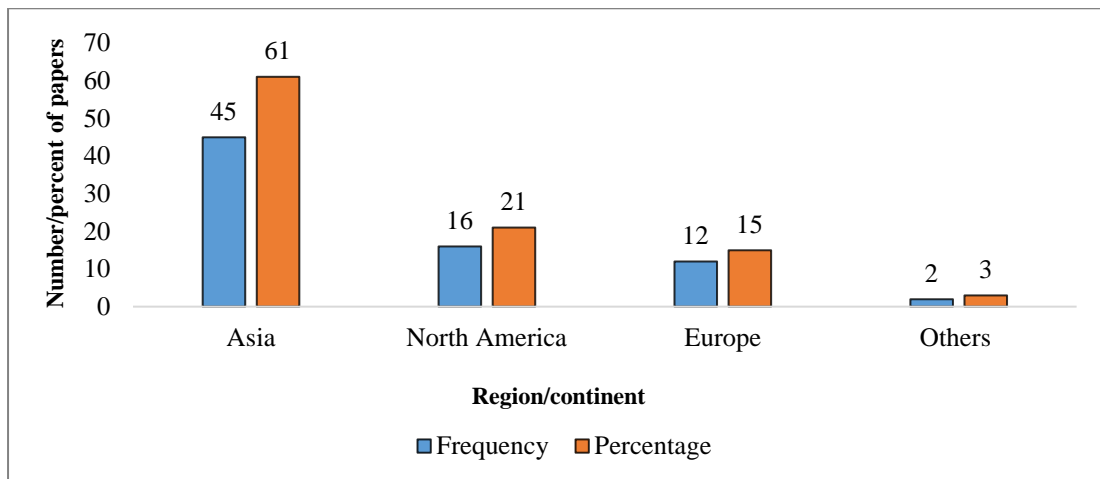
994 **Table 4.** Country-wise application of AHP.

No.	Country	Number of papers
1	US	11
2	Taiwan	10
3	UK	8
4	Hong Kong	6
5	Korea	6
6	China	6
7	Canada	5
8	India	4
9	Israel	4
10	Kuwait	3
11	Spain	2
12	United Arab Emirates	2
13	Egypt	1
14	Saudi Arabia	1
15	Portugal	1
16	Singapore	1
17	Sweden	1
18	Australia	1
19	Malaysia	1
20	Iran	1
21	Jordan	1
22	Turkey	1

995 **Figures**



1004 **Fig. 1.** Year-wise distribution of the reviewed AHP-based papers.



1005

1006 **Fig. 2.** Region-wise application of AHP.